

EFG Hermes Holding

Investor Presentation

First Quarter 2015



I. Group Overview

Group Overview

A Regional Champion

EFG-Hermes Overview

- Established in 1984, EFG Hermes Holding S.A.E. ("EFG Hermes") is the region's premier investment banking firm with on the ground presence in 8 regional markets
- Our operations focus on investment banking, securities brokerage, research, asset management, private equity, Leasing and commercial banking through our majority ownership in the Lebanese bank, Crédit Libanais
- The firm's workforce consists of 840 employees (excluding the commercial bank), with its two largest operations in Egypt and the UAE, employing 435 and 94 employees respectively
- The firm has a capital base of US\$1.3 bn and is listed on the EGX and the LSE with a market capitalization of c.US\$1.2 billion
- EFG Hermes has a well diversified shareholder base encompassing several large institutions and regional HNWI as well as SWFs

An Unparalleled Platform...

Arab World's Only Integrated IB Platform



Well-Diversified Shareholder Base



... With Pan Arab Presence

Presence in 8 Arab Countries



(1): For performance during 2013

Group Overview

Senior Management Team

The Organization Structure



Business Lines

Support

Board of Directors⁽¹⁾



(1): Term of the board is for 3 years ending May 2017; board can be immediately expanded from current number of directors
(2): Member of audit and risk committee
(3): Member of remuneration committee



II. Strategy Overview

A Growth Targeted Approach

Phase I: Restructuring

Phase II: Growth



Phase II : Ongoing Implementation of Growth Strategy

EFG Hermes Remained on Target with its Growth strategy Outlined early 2014



Phase II : Ongoing Implementation of Growth Strategy

EFG Hermes Remained on Target with its Growth strategy Outlined early 2014

Diversify Product Range ■ EFG Hermes is entering the financing sector; a business that entails potential synergies with EFG Hermes' current business model and is a market that is slated to see a lot of growth during the coming years

■ The Firm has already taken a number of steps towards its first expansion into the leasing segment

Geographical Expansion ■ The Sub-Sahara African market remains one of the least tapped markets globally with a lot of value in expanding EFG Hermes business there during the coming 12-18 months. The establishment of a hub in East Africa that can serve a number of the growing economies of the region is being considered. The choice of partner there will be key.

EFGHERMES Leasing Launch Date: June 2015

EEFGHERMES CONSUMER FINANCE Launch Date: End of 2015 / Beginning of 2016

Strategy Overview Future Vision

EFG-Hermes in 2017 Services Provided Geographical Presence \equiv Our vision is to turn EFG-Hermes into a leading fully-**E** Securities Brokerage integrated financial **≡** Asset Management house that **≡** Corporate Advisory operates in the Investment Middle East and Banking **Equities Research** parts of East Africa **≡** Private Equity **≡** Alternatives ■ This should play a role in decreasing the volatility of earnings going forward and enhancing the **≡** Leasing Group's ROE **≡** Consumer Finance Financial **≡** Mortgage Services **≡** Factoring **≡** Insurance ■ Credit Libanais in Lebanon **Commercial =** A Commercial Bank in Egypt Banking Presence in the Middle East (if allowed to own one) Potential presence in the Middle East Potential presence in East Africa

Funding Our Expansion Plans





Securities Brokerage | The Leading Brokerage Platform Across the Region

Dominant Brokerage Platform

Regional Presence, Market Share and Ranking

Extensi	ve Presence & Leadership	Strong Sales Force	Retail Service channels		<u>kä</u>	Egypt	D	ubai	Abu	ı Dhabi	k	Kuwait	×	Oman	KSA
Ξ	EFG Hermes is the Arab world's premier equities house, with strong regional presence and	120 sales and traders dedicated to MENA and GCC equities specialized by client type, product and	EFG Hermes offers its retail and VIP clients a complete trading platform including call center, customer	Ranking		1Q15 1	FY14 6	1Q15 4	FY14 3	1Q15 2	FY14 2	1Q15 2	FY14 4	1Q15 4	FY14 1Q1
	leadership position in many of these markets	geography	service, online, ATMs and retail branches	Market Share	27.4%	27.9%	12.1%	14.2%	17.4%	24.6%	25.6%	24.3%	18.7%	20.0%	1.0% 0.99
Unpa	alleled Corporate Access	Diversified Products	Online Trading		j j	lordan	Q	atar	Ba	hrain	*	Lebanon	*	Morocco	Jraq
=	Grant access to corporates management through tailored country	Provide flexible product offering depending on market accessibility and	Our Online trading platform provides clients with all the resources	-	FY14	1Q15	N/A								
	trips and a series of distinguished	clients' needs. Examples: Total Return Swaps (9	needed to make investment decision.	Ranking	3	9	N/A								
	conferences in Egypt, London, UAE, and USA	countries) and Participatory Notes (KSA)	Online trading available i Egypt, UAE, Oman, KSA	ⁿ Market Share	8.8%	6.9%	10.0%	8.2%	9.4%	1.1%	3.9%	1.0%	2.3%	1.4%	Swaps (Launched 2012

(2) Over brokers only – excluding trading banks

Average Daily Commissions

Fees Contribution by Country

Wide Distribution Network

In USD thousand





Egypt		UAE		Kuwait		
Number of Cli	Number of Clients 49,257 Jordan Number of Clients 5,682 Qatar		clients 19,927	Number of Clients 23,387		
Jordan			*	Saudi Arabia		
Number of Cli			Clients 5,310			
Qatar		South Afr	ica 🔀	United States		
Qatar Number of C	Clients 10		ica 🚬	United States		
	Clients 10			Number of Clients 173		

Securities Brokerage | Complete Online Experience/Unparalleled Corporate Access

Online Trading Platform Markets **Features** Access Buy, Sell Orders Submission, Editing, Canceling and Active Hermes Mobile for Egypt (EGX) Orders Status Monitoring. iPad, iPhone and Android for an easier trading experience Historical Account Statement Oman(MSM) KSA (Tadawul) stand alone Live Multi Market summary, Stock prices and New Bulletins **Online Platform** Orders, Executions and Invoices statements Kuwait (KSE) stand alone

Corporate Access

One-on-One

Dubai 2015 (March 2nd- 4th)





London

Research | A Leading Research House

Global Investment House



Asset Management | Diversified Client Base and Product Offering



Egypt -Fl/Balance, 38%

Institutions 27%

KSA, 8%

Asset Management | Strong Track Record and Award Winning Funds

المجموعة المالية فيرميس

EFGHERMES

- 46 professionals across three countries (Egypt, UAE and Saudi Arabia) with more than 19 years of investment experience in the region making it the largest and most experienced on-the-ground team of any investment manager in the Middle East
- Comprehensive investment management process, with proprietary research capabilities
- Markets pick-up in 2014 was reflected in AuMs appreciation

The Most Diverse Portfolio of

Arab World

EFG Hermes Asset

Award-Winning Funds Across the

- Long team track record: over 3 years or longer, we have 20 mandates whereby all 20 exceeded their respective benchmarks or absolute return targets
- Building on the funds' stellar performance, the team is increasing its focus on assets gathering initiatives in the coming period



Asset Management Funds Performance

Investment Banking | Recognized Equity and M&A Franchise



18

Investment Banking | Strong Capital Raising Capabilities

- The Investment Banking division has been very active, closing a number of landmark transactions (with an aggregate of more than US\$ 43 bn since 2010) despite very challenging market conditions
- During this period, we have managed to execute more deals than any other regional investment bank on both the equity and M&A sides



Transaction	Description	Demand Raised	Investor Nationality		
Advisory on Initial Public Offering (US\$ 267,311,463) Joint Global Coordinator, Bookrunner & Underwriter April 2015	 EFG Hermes acted as the joint global coordinator, bookrunner & underwriter on the IPO of Edita Food Industries Edita Food Industries is a leader in the growing Egyptian packaged snack food market 	Family Office SWF 1% Hedge Fund 8% HNW 23%	South Africa 9% GCC 33% V V K 20% USA 18%		
ORASCOME Advisory on Admission/Demerger Shares on NASDAQ DUBAI (US\$ 1,400,000,000) Sponsor, Global Coordinator & Joint Bookrunner March 2015	 EFG Hermes was mandated by Orascom Construction Industries to act as joint bookrunner and global coordinator in a Nasdaq Dubai-EGX dual listing Orascom Construction Industries is a leading global provider of contract construction services 	Long Only Funds, 45% Family Offices, 12%	RoW, 19% Europe, 13% GCC, 22%		
යිම් වියන්ති Advisory on Initial Public Offering (US\$ 689,027,543) Joint Bookrunner December 2014	 EFG Hermes acted as a Joint Bookrunner on the IPO of Dubai Parks and Resorts Dubai Parks and Resorts engages in the development of multi themed leisure and entertainment destinations 	Family Offices 74% Institusions 16%	MENA 70%		
Advisory on Initial Public Offering of Emaar Malls Group (US\$ 1,579,090,662) Joint Bookrunner October 2014	 EFG Hermes acted as a Joint Bookrunner on the US\$ 1.6 bn IPO of Emaar Malls Group Emaar Malls Group is one of the world's largest operators of super regional and regional malls 	Retail, 30% Family Offices, 10%	US, 11% Europe, 14% MENA, 70%		
Advisory on Initial Public Offering (US\$109,233,590) Joint Global Coordinator and Bookrunner May 2014	 EFG Hermes was mandated as Joint Global Coordinator and Bookrunner for the IPO ACC is one of leading producers of cement in Egypt and is the first company to IPO in Egypt since the 2011 revolution 	Institutional 29% Family Offices 28% Retail 43%	GCC 77% Europe ar 10% Egypt 13%		
Advisory on Placement of Secondary Stake followed by Capital Increase (US\$ 70,000,000) Placement Manager April 2014	 EFG Hermes was mandated by the shareholders to raise c. US\$ 70m, representing approximately 10.9% of the company's share capital GB Auto is a leading Egyptian manufacturer and distributor of automobiles and motorcycles listed on the EGX 	Family Offices 60% HNWI 1%	GCC 26% Egypt 52%		

Oil & Gas

18%

Private Equity | Large Base of AuMs. InfraMed | A EUR385 mn Long Term Infra Fund Focusing on SEMED



Private Equity | Acquisition of a 49% Stake in EDPR in a USD208 mn Leveraged Buyout With Co-Investors



2015 Business Outlook

Divisional Pipeline

 \equiv The IB department begins 2015 with a very healthy pipeline of M&A and equity mandates ■ Those include 5 IPO's in Egypt, with a total transaction size of US\$ 1.2 billion **Investment Banking*** ■ In addition the department has 5 equity transactions in the UAE with 2 IPO's and 3 private placements, with a total (IBD) transaction size of US\$ 700 million ≡ The division also has 5 M&A mandates across Egypt, KSA and UAE with a total size of US\$ 600 million = The PE division has a number of active initiatives that follow through from a very successful campaign in 2014 ≡ Those include a targeted US\$ 500 million specialized fund that we intend to launch in 1Q/2Q 2015 **Private Equity** \equiv PE is also in the final stages of setting up a RE investment company to invest in commercial RE in Egypt (PE) \equiv We continue to pursue opportunities in the consumer staples sector in Egypt as well as in the energy sector in the region and beyond ≡ After 3 years of stellar performance across all asset classes the division manages, our focus will continue to be on raising more AUMs **Asset Management** ■ A plan to raise our first UCITS Fund as well as a couple of Shariaa compliant funds are under way (AM) ■ We will be converting one of our legacy funds into a frontier fund as well \equiv With the infrastructure in place, we can ramp up our AUMs significantly at a little increase in expenses E Brokerage will continue to focus on growing its market share across the different countries that it operates in = The division will also play a major role in raising the necessary demand for all IPO's and placements the IBD is working on **Brokerage** \equiv The opening up of the KSA market to foreigners should be a catalyst for the growth of the business in this key market = EFG-Hermes has received its board approval to start a leasing business in Egypt with a capital of EGP 100 million \equiv The entity is currently acquiring the necessary licenses and will start operations in 2Q15 with a focus on corporates as well as SMFs Finance ≡ This business will act as a cornerstone for other businesses including consumer finance, mortgage and others

* EFG-Hermes started the new year with one of the healthiest pipelines in years; the main execution risk to this pipeline is overall market conditions and investor appetite



III. Commercial Bank Overview

Commercial Bank Overview

Crédit Libanais | Highlights

\$9.3 bn Total Assets				
\$2.9 bn Total Loans	9.7% ROAE (after tax)	14.4% Core Tier-1 ⁽³⁾		
\$7.9 bn Total Deposits	0.7% ROAA (after tax)	15.8% CAR(Basel II) ⁽³⁾	\$808mn	Total Equity
36.5% Loans/Deposits	\$68.4mn Net Profit ⁽²⁾ after tax	76.9% NPL Coverage	\$621mn	Core Equity
73 Crédit Libanais branches	57.1% Cost/Income ⁽¹⁾	Ratio 1.6% NIM	5.7%	Loans Market Share
(Lebanon – Cyprus – Bahrain – Iraq)	Credit Int'l branch (Senegal)	290,000 Customers	1,615	Employees
		, served in Lebanon	85	ATMs across Lebanon

Commercial Bank Overview

Crédit Libanais | Crédit Libanais Presence





V. Financial Performance

Group | Key Financial Highlights



Group Revenues

Group Total Assets



Group Net Profit After Tax & Minority Interest



*Includes the capital gain recorded from the sale of stake in Bank Audi

**EGP781 mn one-offs & impairment changes: one-off operating expenses of EGP70 mn, impairment charges of EGP735 mn & capital gains of EGP24 mn

Total Equity/Capitalization

In EGP billion



Investment Bank | Business Lines Revenue



Brokerage Revenue

Investment Banking Revenue





Private Equity Revenue



Asset Management Revenue

Investment Bank | Revenue Generation



(1): Net revenues as per earnings release includes treasury and capital markets income

* 2010 revenue excludes EGP717 million of capital gain booked from the sale of Bank Audi

Ξ

Investment Bank | The Cost Base



(1): Some of the business lines' expenses are booked on the Holding level, thus the above expenses do not entirely capture the divisions' full operating expenses (2): Operating Expenses before deduction of taxes and minority interest

Investment Bank | Balance Sheet

Investment Bank Balance Sheet as at 31st of March 2015

- The balance sheet of EFG Hermes today is well capitalized, and unleveraged with significant scope for value optimization and returning money to shareholders
- EFG Hermes enjoys a clean balance sheet since January 2014, thanks to the management strategy which saw impairment charges taken at the end of 2013

Assets - Liabilities	In EGP million
Cash and Cash Equivalents	3,352
Asset Management Seed Capital	831
Private Equity Seed Capital	235
Fixed Assets and Real Estate	433
Other Assets	46
Receivable (Payables)	(1,206)
Goodwill	199
Other Trading and AFS Investment	207
Crédit Libanais	3,296
SODIC	220
Total	7,612

Crédit Libanais | Balance Sheet and Asset Quality Highlights







Total Shareholders' Equity In USD million Total Equity Preferred Tier 2 Core Equity



NPL/Gross Loans



Provisions/NPL (Coverage Ratio)

In %, unless otherwise stated



2010 2011 2012 2013 2014 1Q15

32

Crédit Libanais | Profitability, Performance and Capital Ratios









Operating Expenses

66

62

32

Other Operating Expenses

69

19.6

17.2

In USD million

49

31

Salaries

56

31



In USD million



Capital Ratios (Basel II)

Tier 1 Ratio



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EFG Hermes Holding SAE has its address at Building No. B129, Phase 3, Smart Village, Km 28 Cairo Alexandria Desert Road, 6 October, Egypt and has an issued capital of EGP 2,867,422,500